# Care resource

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# Retention in Care QIP

QUALITY ASSURANCE SERVICES

## MDC RW Part A/MAI Program CQMP

## Quality Improvement Project Documentation: Project Information Retention in Care QI Project -Performance - Little Havana Date: March 2021 Project Title: Project Lead: Robert Chavez How was the problem identified: (Report Card/TA/Client Satisfaction Report/CQMC referral, etc.) FY 30, Cycle 2, Performance Report Card Problem Definition: (1) Basic problem statement; (2) Reason for the effort: why is this important? How will the improvement benefit the RWP? What data and analysis support this choice? The Midtown Care Resource site's categorical designation on retention-in-care for MCM clients and retention-in-care for OAHS clients was below average per the Miami Dade County, RWP CQM Report Card Summary, FY29 Cycle 4 (September 2019 – August 2020). Subsequently, Care Resource Little Havana was prioritized to create and implement a QI project. Although the Little Havana and Miami Beach sites scored above average during Cycle 4, the decision to implement a retention-in-care quality improvement project among MCM clients at the Little Havana site was driven by FY 30, Cycle 2, retention-in-care indicator score of 74.7% for M3, MCM clients retained in medical care (Target goal >90 %).



## Aim Statement

**Develop Aim Statement:** (1) Develop time-specific and measurable outcomes and success criteria; (2) Identify measures necessary to track progress of the improvement effort; (3) establish and document baseline measurement based on a specific patient population.

By the end of August 2021, the percentage of active Care Resource Little Havana MCM clients who are receiving medical care by a provider with prescribing privileges will be scheduled for a medical visit within six months of previous visit and a CD4, or VL test or test result within six months of previous test result. Measures:

RWP MCM, Tahituey Ribot

Case Load as of March 5, 2021 is 172 clients



## Potential Root Causes - Fishbone

## CAUSES OF LOSS OF PATIENTS IN CARE

**Client-Based** 

### **Systemic**

Client records of medical care visits in the CR EMR are not getting into the billed records in Provide, therefore no RW record of visit

Client had medical visit since initially being identified as not RiMC (August 2020), therefore should be removed from QI intervention group

Clients not paying attention to appointments, skipping appointments

Clients have co-occurring conditions that interfere with keeping appointments

#### MCM-Based

MCM not keeping track of client in need of medical care visit, therefore no reminders, therefore no RW records of visit

MCM not following up with clients who are potentially lost to care, not closing cases if appropriate, not following up to re-engage client

MCM does not have the tools in PROVIDE to track clients proactively (potential PROVIDE training issue)

Language barriers or other issues discourage client from seeing their assigned physician as scheduled

Physician-Based

Low-hanging fruit: check to see that all EMR records are also in PROVIDE, clean out cases which are not "not retained."



LOSS OF PATIENTS

**IN CARE** 

## Choose a Root Cause And Act

Choose a "root cause" that would be addressed by a CR intervention.

Suggestion: set up aggressive monthly tracking for a group of clients who are not RiMC. Suggestion: stick with the "test QI cohort" from August 2020 and track what happened to them "in the records" between August 2020 and February 2021 as the first **systemic root cause intervention**. For those in the cohort who were still not retained as of March 1, 2021, execute an MCM intervention **designed to address MCM-based root causes** that can be addressed RIGHT NOW.

- Use 6-month horizon: goal would be to have all clients in the QI cohort complete a medical care visit by August 2021
- This will put some of these clients into compliance because they may have had one medical visit from August 2020 through February 2021.
- Check on these clients' RiMC at the end of the first 90 days in current FY (March-May '21) to show progress. Check again at June-August '21.

Attach supporting QI documentation: (e.g., Gantt Chart Project Timeline, Process Map, Fish Bone Diagram, Root Cause Analysis) Need for a timeline of activities – Some of it may be done retrospectively to document steps already taken, but "plan forward" must be visible.



## Choose a Root Cause And Act

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Project staff:			
Root Cause Analysis		Process Measure	Goal
<ol> <li>Systemic root cause: record keeping issues lead some clients being inappropriately classified</li> </ol>		EMR records? Provide records? How do we measure	Ensure all clients who are in the "no retained" cohort are actually not retained.
<ol> <li>MCM follow-up root cause: aggressive tracking and medical care referral and follow-up will get non-RiMC clients back into regular medical care</li> <li>Theory of Change: State why you believe that actions on</li> </ol>		Case load review process review Use of specific views/reports in PE RW Eligibility screenings VL and CD4 count monitoring PE data utilized these specific root causes will result in achieving the state	By August, 2021, 100% of the "not retained" clients will have at least one physician visit since March, 2021, leading them to be RiMC at the end o the 12-month evaluation cycle.
Theory of Change: State w	vhy you believe that actions on		· · ·
Theory of Change: State w Root Cause	vhy you believe that actions on Change Idea		· · ·



# **THANK YOU**

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